



Meeting Agenda

01

2023 Business Overview & Financial Performance



02

2023 Key Business Activities



03

2024 Outlook & Key Initiatives











Business Overview

BUSINESS UPDATES

- Continue business recovery measures
- Sales volume impacted
- Fortify network and foundation to stay competitive

Stringent controls on new investments

BUSINESS COUNTERMEASURES

- Improvements in efficiency and productivity across our core business
- Transforming for better customer experience

BUSINESS CHALLENGES

- Supply chain disruptions
- Higher costs due to inflationary factors
- Increase in new market entrants

FINANCAL MANAGEMENT

- Healthy net assets RM2.7 billion
- Issued RM150 million Islamic MTN

MARKET CONDITION

- Markets transitioned into normality
- Driven by sales tax exemption extension
- Automotive market remains highly competitive

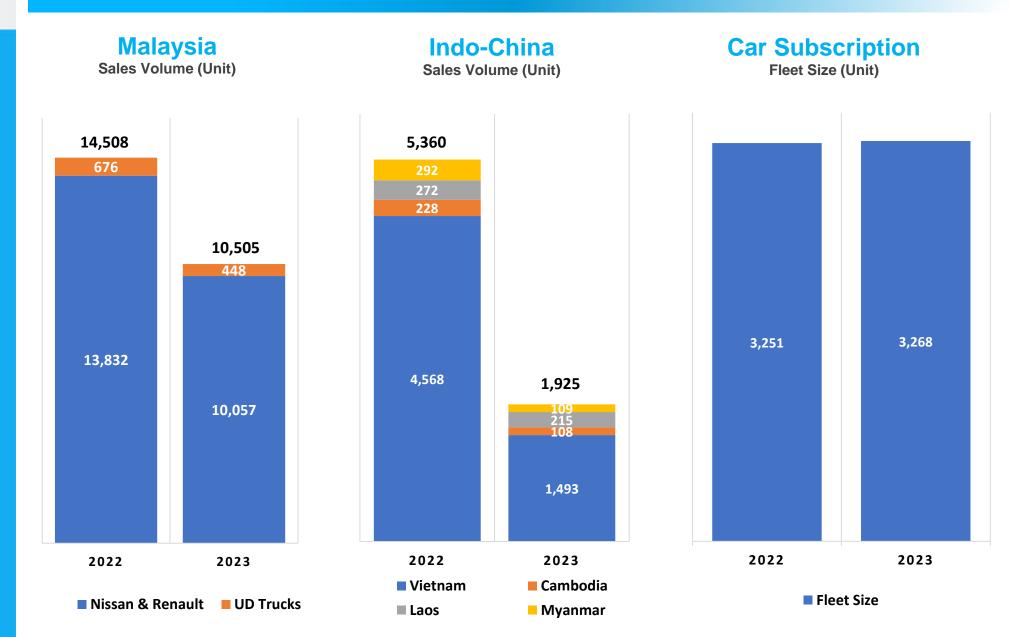
BUSINESS IN INDO-CHINA

- Tougher economic conditions
- Softer consumer sentiments
- Strengthen the network and our market position





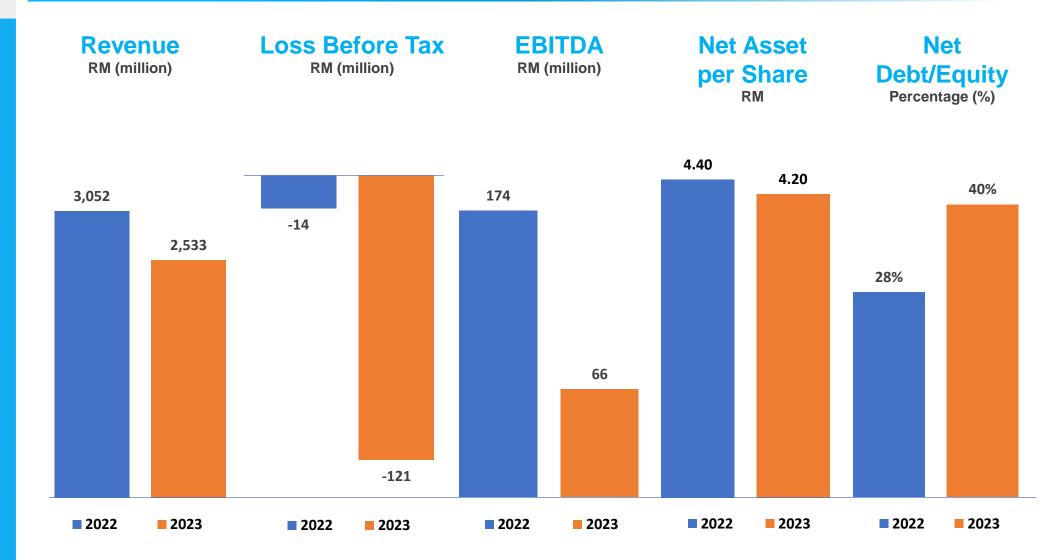
Vehicle Sales and Subscriptions







Key Financial Indicators



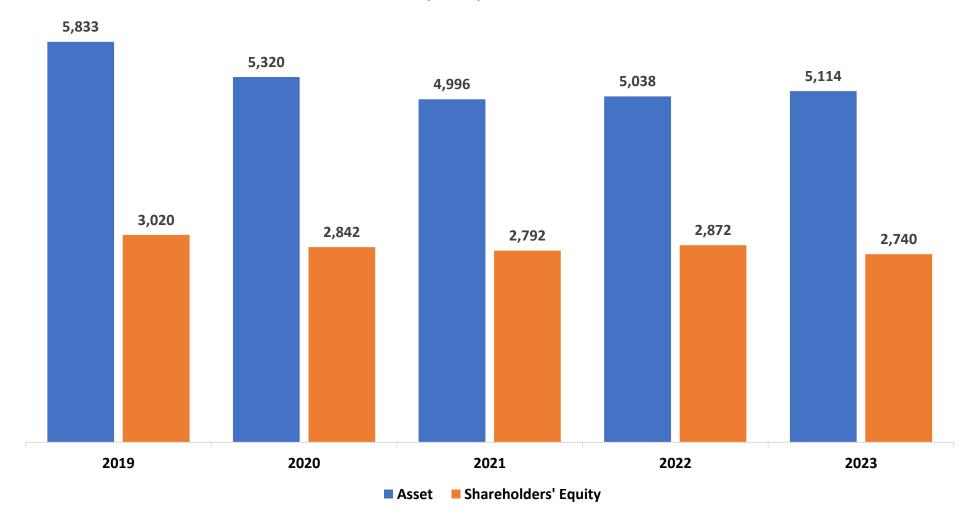




Key Financial Indicators

Total Assets and Shareholders' Equity

RM (million)







Key Financial Indicators

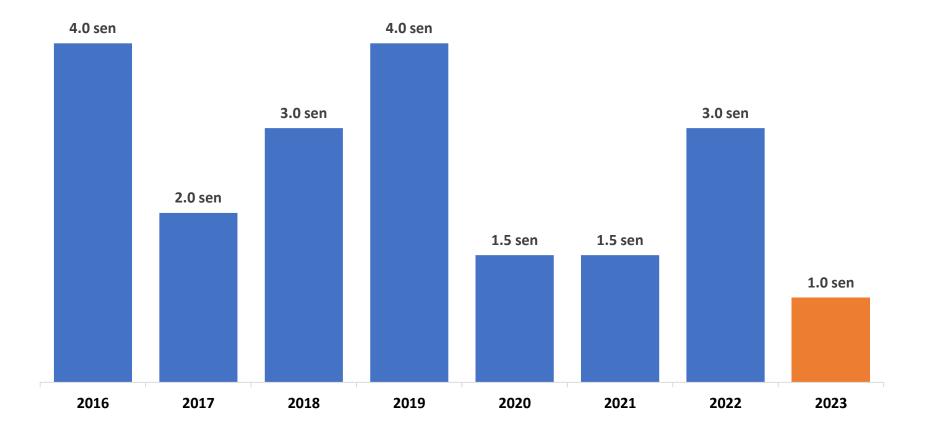
Returns to Shareholders

2023 Payout

8-Year Total Payout

RM6.5 million

RM120.0 million



2023 KEY BUSINESS ACTIVITIES







Key Business Activities







Key Business Activities

► 2023 Key Business Activities















Key Business Activities







Key Business Activities

Navara Wild Wheels Challenge "No Task, Too Tough"













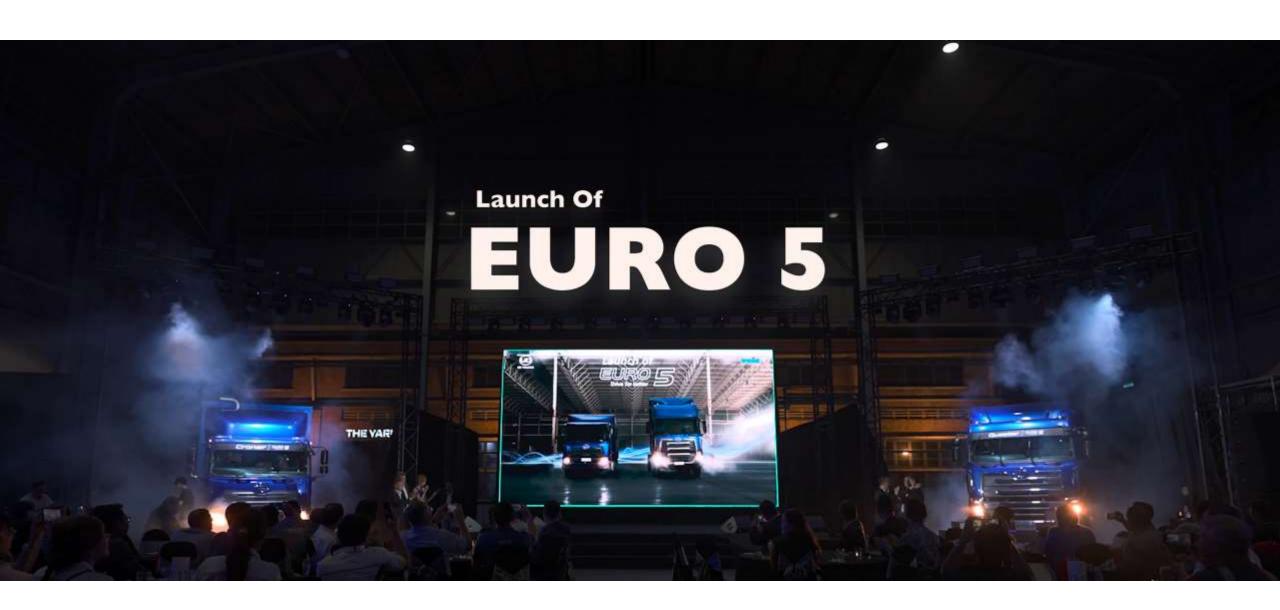
Key Business Activities















Key Business Activities

Transformation for better customer experience





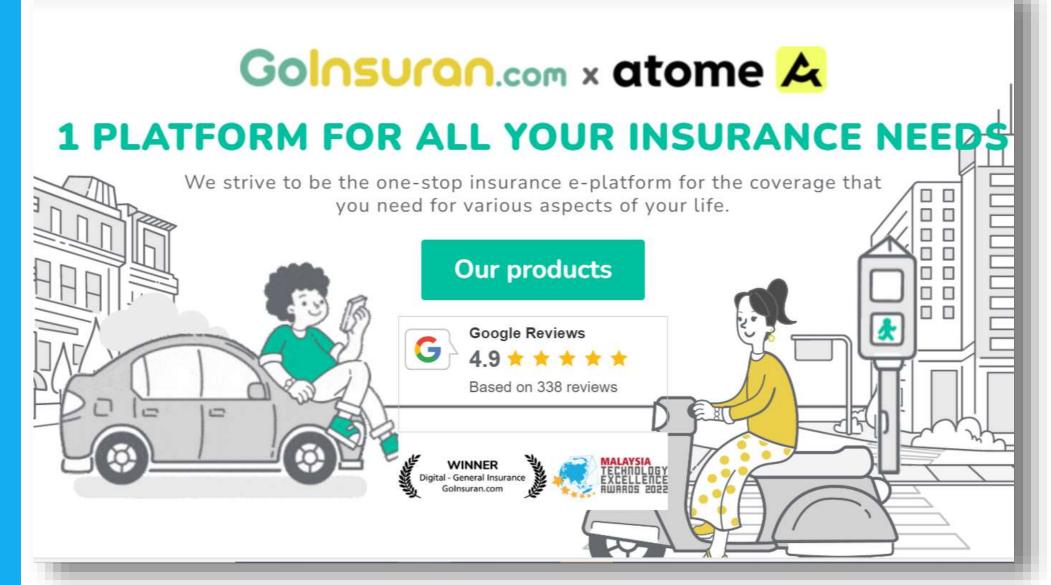








Key Business Activities





Key Business Activities

► 2023 Key Business Activities









Business Activities in Indo-China







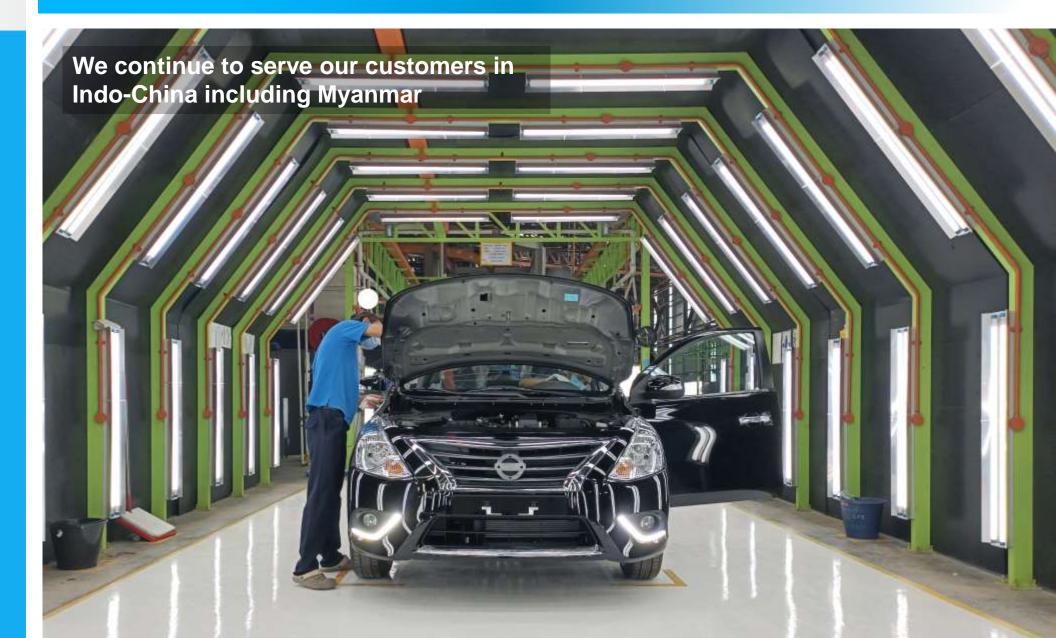
Business Activities in Indo-China







Business Activities in Indo-China







Our Commitment in Driving Sustainability













03

2024 OUTLOOK AND KEY INITIATIVES





2024 Outlook: Malaysia

➤ 2024
Outlook &
Key
Initiatives











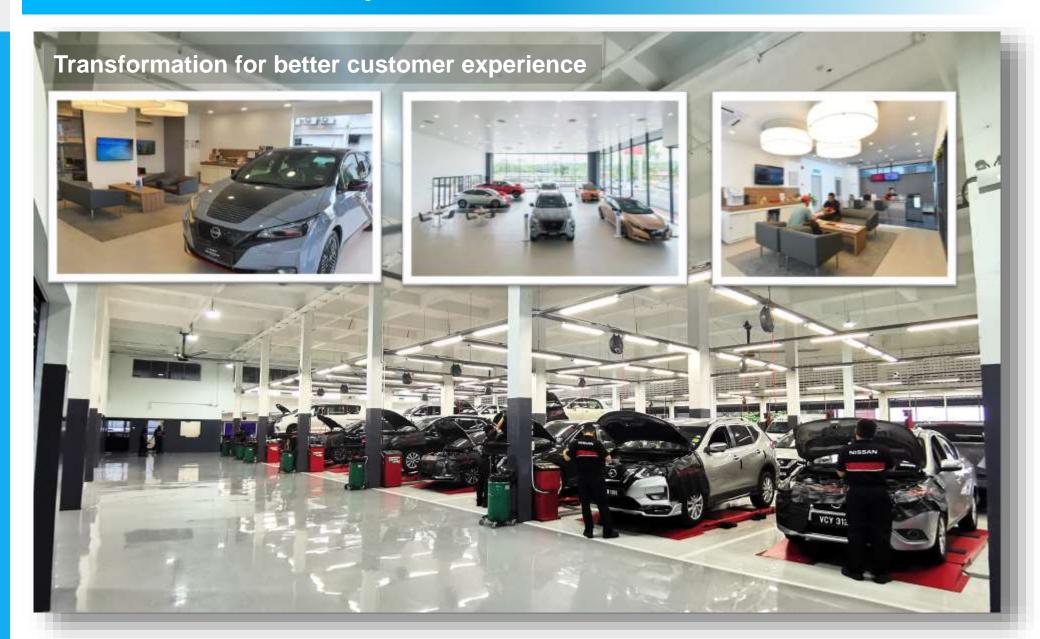






















2024 Outlook: Vietnam

Appointed as GAC vehicles distributor in Vietnam







Commencing operations in 2H 2024





2024 Outlook: Vietnam







2024 Outlook: Vietnam







2024 Outlook: Cambodia and Laos

□-POWER

e-POWER delivers a responsive and quiet drive like an EV.

Nissan X-Trail e-POWER well-received in the new markets.









2024 Outlook: Thailand





TAN CHONG MOTOR HOLDINGS BERHAD

Registration No.: 197201001333 (12969-P)



Thank You