



TAN CHONG MOTOR HOLDINGS BERHAD

Registration no. 197201001333 (12969-P)
(Incorporated in Malaysia)

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 54th Annual General Meeting ("AGM") of TAN CHONG MOTOR HOLDINGS BERHAD will be held at the **Kristal Ballroom, Level 1, Hilton Petaling Jaya, No. 2 Jalan Barat, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia**, on Friday, 12 June 2026 at 10.30 a.m. to transact the following businesses:

AGENDA

Ordinary Business

- To lay the Audited Financial Statements for the financial year ended 31 December 2025 together with the Reports of the Directors and Auditors thereon. (Please refer to Explanatory Note 1)
- To re-elect the following Directors who retire by rotation and being eligible, offer themselves for re-election in accordance with Article 103 of the Company's Constitution, as Directors of the Company:
 - Dato' Tan Heng Chew
 - Mr. Ho Wai Ming
 - Mr. Ng Chee Hoong
- To approve the payment of Directors' fees of up to RM660,000 in aggregate to the Non-Executive Directors of the Company and up to RM32,400 in aggregate to the Non-Executive Directors of TC Trust Labuan Limited, a subsidiary of the Company, during the course of the period from 12 June 2026 until the next Annual General Meeting of the Company.
- To approve Directors' benefits of up to RM380,000 in aggregate to the Non-Executive Directors of the Company and up to RM2,400 in aggregate to the Non-Executive Director of TC Capital Resources Sdn. Bhd., and up to RM1,200 in aggregate to the Non-Executive Directors of TMC Services Sdn. Bhd., subsidiaries of the Company, during the course of the period from 12 June 2026 until the next Annual General Meeting of the Company.
- To re-appoint KPMG PLT as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Directors to fix their remuneration.

Special Business

To consider and, if thought fit, to pass the following resolutions:

- PROPOSED RENEWAL OF AUTHORITY FOR THE COMPANY TO PURCHASE ITS OWN SHARES**
"THAT subject to the Companies Act 2016 ("Act"), the Constitution of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and the approvals of all relevant governmental and/or regulatory authorities (if any), the Company be and is hereby authorised to purchase such amount of ordinary shares in the Company ("Proposed Share Buy-Back") as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interest of the Company, provided that:
 - the aggregate number of shares purchased and/or held pursuant to this Resolution does not exceed 10% of the total number of issued shares of the Company at any point in time of the purchase; and
 - the Directors shall resolve at their discretion pursuant to Section 127 of the Act whether to cancel the shares so purchased, to retain the shares so purchased as treasury shares or to retain part of the shares so purchased as treasury shares and cancel the remainder of the shares or in any other manner as may be permitted and prescribed by the Act, rules, regulations, guidelines, requirements and/or orders pursuant to the Act and/or the rules, regulations, guidelines, requirements and/or orders of Bursa Securities and any other relevant authorities for the time being in force.
 THAT an amount not exceeding the Company's retained profits be allocated by the Company for the Proposed Share Buy-Back.
 THAT the authority conferred by this Resolution will be effective immediately upon the passing of this Resolution and shall continue to be in force until:
 - the conclusion of the next Annual General Meeting ("AGM") of the Company at which time the said authority will lapse unless by an ordinary resolution passed at a general meeting of the Company, the authority is renewed, either unconditionally or subject to conditions; or
 - the expiration of the period within which the next AGM of the Company is required by law to be held; or
 - revoked or varied by an ordinary resolution passed by the shareholders in a general meeting; whichever occurs first but not so as to prejudice the completion of the purchase(s) by the Company before the aforesaid expiry date and in any event, in accordance with the provisions of the guidelines issued by Bursa Securities and/or any other relevant governmental and/or regulatory authorities (if any).
 THAT the Directors of the Company be authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Proposed Share Buy-Back as may be agreed or allowed by any relevant governmental and/or regulatory authorities."

PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS WITH AUTO DUNIA SDN. BHD.

- "THAT subject to the Companies Act 2016 ("Act"), the Constitution of the Company and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given to the Company and its subsidiaries ("TCMH Group") to enter into all arrangements and/or transactions with Auto Dunia Sdn. Bhd. involving the interests of Directors, major shareholders or persons connected with Directors and/or major shareholders of the TCMH Group ("Related Parties") including those as set out in Paragraph 3.2.1 of the Company's Circular to Shareholders dated 30 April 2026 provided that such arrangements and/or transactions are recurrent transactions of a revenue or trading nature which are necessary for the day-to-day operations and are carried out in the ordinary course of business on normal commercial terms which are not more favourable to the Related Parties than those generally available to the public and are not to the detriment of the minority shareholders ("Shareholders' Mandate").
- THAT such approval shall continue to be in force until:
- the conclusion of the next Annual General Meeting ("AGM") of the Company at which time such approval will lapse, unless by an ordinary resolution passed at a general meeting of the Company, the authority of the Shareholders' Mandate is renewed; or
 - the expiration of the period within which the next AGM of the Company is required to be held pursuant to Section 340(2) of the Act (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
 - revoked or varied by an ordinary resolution passed by the shareholders in a general meeting; whichever occurs first.
- THAT the Directors of the Company be authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Shareholders' Mandate."

PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS WITH TAN CHONG INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

- "THAT subject to the Companies Act 2016 ("Act"), the Constitution of the Company and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given to the Company and its subsidiaries ("TCMH Group") to enter into all arrangements and/or transactions with Tan Chong International Limited and its subsidiaries involving the interests of Directors, major shareholders or persons connected with Directors and/or major shareholders of the TCMH Group ("Related Parties") including those as set out in Paragraph 3.2.2.1 of the Company's Circular to Shareholders dated 30 April 2026 provided that such arrangements and/or transactions are recurrent transactions of a revenue or trading nature which are necessary for the day-to-day operations and are carried out in the ordinary course of business on normal commercial terms which are not more favourable to the Related Parties than those generally available to the public and are not to the detriment of the minority shareholders ("Shareholders' Mandate").
- THAT such approval shall continue to be in force until:
- the conclusion of the next Annual General Meeting ("AGM") of the Company at which time such approval will lapse, unless by an ordinary resolution passed at a general meeting of the Company, the authority of the Shareholders' Mandate is renewed; or
 - the expiration of the period within which the next AGM of the Company is required to be held pursuant to Section 340(2) of the Act (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
 - revoked or varied by an ordinary resolution passed by the shareholders in a general meeting; whichever occurs first.
- THAT the Directors of the Company be authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Shareholders' Mandate."

PROPOSED NEW SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS WITH WARISAN TC HOLDINGS BERHAD AND ITS SUBSIDIARIES AND JOINTLY-CONTROLLED ENTITIES

- "THAT subject to the Companies Act 2016 ("Act"), the Constitution of the Company and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given to the Company and its subsidiaries ("TCMH Group") to enter into all arrangements and/or transactions with Warisan TC Holdings Berhad and its subsidiaries and jointly-controlled entities involving the interests of Directors, major shareholders or persons connected with Directors and/or major shareholders of the TCMH Group ("Related Parties") including those as set out in Paragraph 3.2.2.2 of the Company's Circular to Shareholders dated 30 April 2026 provided that such arrangements and/or transactions are recurrent transactions of a revenue or trading nature which are necessary for the day-to-day operations and are carried out in the ordinary course of business on normal commercial terms which are not more favourable to the Related Parties than those generally available to the public and are not to the detriment of the minority shareholders ("Shareholders' Mandate").
- THAT such approval shall continue to be in force until:
- the conclusion of the next Annual General Meeting ("AGM") of the Company at which time such approval will lapse, unless by an ordinary resolution passed at a general meeting of the Company, the authority of the Shareholders' Mandate is renewed; or
 - the expiration of the period within which the next AGM of the Company is required to be held pursuant to Section 340(2) of the Act (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
 - revoked or varied by an ordinary resolution passed by the shareholders in a general meeting; whichever occurs first.
- THAT the Directors of the Company be authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Shareholders' Mandate."

PROPOSED NEW SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS WITH APM AUTOMOTIVE HOLDINGS BERHAD AND ITS SUBSIDIARIES AND JOINT VENTURES

- "THAT subject to the Companies Act 2016 ("Act"), the Constitution of the Company and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given to the Company and its subsidiaries ("TCMH Group") to enter into all arrangements and/or transactions with APM Automotive Holdings Berhad and its subsidiaries and joint ventures involving the interests of Directors, major shareholders or persons connected with Directors and/or major shareholders of the TCMH Group ("Related Parties") including those as set out in Paragraph 3.2.2.3 of the Company's Circular to Shareholders dated 30 April 2026 provided that such arrangements and/or transactions are recurrent transactions of a revenue or trading nature which are necessary for the day-to-day operations and are carried out in the ordinary course of business on normal commercial terms which are not more favourable to the Related Parties than those generally available to the public and are not to the detriment of the minority shareholders ("Shareholders' Mandate").
- THAT such approval shall continue to be in force until:
- the conclusion of the next Annual General Meeting ("AGM") of the Company at which time such approval will lapse, unless by an ordinary resolution passed at a general meeting of the Company, the authority of the Shareholders' Mandate is renewed; or
 - the expiration of the period within which the next AGM of the Company is required to be held pursuant to Section 340(2) of the Act (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
 - revoked or varied by an ordinary resolution passed by the shareholders in a general meeting; whichever occurs first.
- THAT the Directors of the Company be authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Shareholders' Mandate."

By Order of the Board

Ke Bee Kian (MAKSA 7039757) (SSM PC No. 202508000589)
Company Secretary

Kuala Lumpur
30 April 2026

NOTES:

- A depositor whose name appears in the Record of Depositors of the Company as at 4 June 2026 ("Record of Depositors") shall be entitled to attend, speak and vote at the AGM.
- A member, other than a member who is also an Authorised Nominee (as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA")) or an Exempt Authorised Nominee who is exempted from compliance with the provisions of Section 25A(1) of SICDA, shall be entitled to appoint not more than two (2) proxies to participate and vote at the meeting. A proxy need not be a member of the Company and a member may appoint any person to be his proxy. A proxy appointed shall have the same rights as the member to participate and vote at the meeting.
- Subject to Note 6 below, where a member is a Depositor who is also an Authorised Nominee, the Authorised Nominee may appoint not more than two (2) proxies in respect of each securities account the Authorised Nominee holds with shares in the Company standing to the credit of such securities account as reflected in the Record of Depositors.
- Subject to Note 6 below, where a member is a Depositor who is also an Exempt Authorised Nominee which holds shares in the Company for multiple beneficial owners in one securities account ("omnibus account") as reflected in the Record of Depositors, there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each omnibus account it holds.
- Each appointment of proxy by a member including an Authorised Nominee or an Exempt Authorised Nominee shall be by a separate instrument of proxy which shall specify:
 - the securities account number;
 - the name of the beneficial owner for whom the Authorised Nominee or Exempt Authorised Nominee is acting; and
 - where two (2) proxies are appointed, the proportion of shareholdings or the number of shares to be represented by each proxy.
- Any beneficial owner who holds shares in the Company through more than one (1) securities account and/or omnibus account, shall be entitled to instruct the Authorised Nominee and/or Exempt Authorised Nominee for such securities accounts and/or omnibus accounts to appoint not more than two (2) persons to act as proxies for the beneficial owner. If there shall be three (3) or more persons appointed to act as proxies for the same beneficial owner of shares in the Company held through more than one (1) securities account and/or through more than one (1) omnibus account, all the instruments of proxy shall be deemed invalid and shall be rejected.
- If the appointer is a corporation, the instrument appointing a proxy must be executed under seal or under the hand of an officer or attorney duly authorised.
- The instrument appointing a proxy (the "Form of Proxy") and the Power of Attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority (collectively, the "Proxy Authorisation Documents") for the AGM shall be deposited or submitted in the following manner not less than 48 hours before the time appointed for the AGM or no later than 10 June 2026 at 10.30 a.m.:
 - In hard copy form
Either by hand or post to the Company's Share Registrar, Tricor Investor & Issuing House Services Sdn. Bhd. ("Tricor") at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia (Tel: +60 3 2783 9299), or alternatively, at the drop-in box provided at Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia; or
 - By electronic means via email address
By email to Tricor's email address at is.enquiry@vistra.com to be followed by the deposit of a hard copy of the Form of Proxy and the Proxy Authorisation Documents at Tricor's office address stated in paragraph 8(i) above; or
 - By electronic means via Vistra Share Registry and IPO Website ("The Portal")
By electronic means via The Portal at <https://srm.vistra.com>. Please refer to the Administrative Notes for the procedures and requirements relating to the submission of proxy forms.
- Members may submit questions to the Board of Directors prior to the 54th AGM via The Portal at <https://srm.vistra.com> by selecting "e-Services" to pose questions and submit electronically not later than 10 June 2026 at 10.30 a.m.
- Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the resolutions set out in the Notice of AGM will be put to vote by poll.

EXPLANATORY NOTES ON ORDINARY/SPECIAL BUSINESS

1. Item 1 of the Agenda - Audited Financial Statements for financial year ended 31 December 2025

The laying of the Audited Financial Statements under Item 1 of the Agenda in accordance with Section 340(1)(a) of the Companies Act 2016 is for the purposes of presenting the Audited Financial Statements to the shareholders and does not require approval of the shareholders.

2. Ordinary Resolutions 1, 2 and 3 - Re-election of Directors who retire by rotation pursuant to Article 103 of the Company's Constitution

Dato' Tan Heng Chew, Mr. Ho Wai Ming and Mr. Ng Chee Hoong are standing for re-election as Directors of the Company and being eligible, have offered themselves for re-election at the 54th AGM. The Board has, through the Nominating and Remuneration Committee ("NRC"), considered the assessment of the Dato' Tan Heng Chew, Mr. Ho Wai Ming and Mr. Ng Chee Hoong, and collectively agreed that they meet the criteria as prescribed by Paragraph 2.20A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad on character, experience, integrity, competence and time commitment to effectively discharge their roles as Directors. Before making its recommendation to the Board, the NRC evaluated any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect, as a whole, the capacity of the retiring Directors to bring an independent judgement to bear on issues before the Board and to act in the best interest of the Company, as a party. The Board endorsed the NRC's recommendation on the re-election of the retiring Directors. Please refer to pages 26 to 29 of the Annual Report 2025 for the profiles of the aforesaid Directors.

3. Ordinary Resolutions 4 and 5 - Directors' Fees and Benefits

In accordance to Section 23(1) of the Companies Act 2016, the fees of the Directors and any benefits payable to the Directors of a public company or a listed company and its subsidiaries, shall be approved at a general meeting. The Company pays Directors' fees and benefits, TC Trust Labuan Limited, a subsidiary of the Company, pays Directors' fees and TC Capital Resources Sdn. Bhd., another subsidiary of the Company, pays benefits to the Non-Executive Directors of the Company. The Executive Directors do not receive fees and benefits as Directors but they are remunerated with salary, benefits and other emoluments by virtue of their contract of service or employment which do not apply by the shareholders. The benefits payable to the Non-Executive Directors of the Company mainly include meeting allowance and petrol allowance, notably:

(a) Meeting allowance	
- As Chairman of meeting	@ RM1,800 per meeting
- As member	@ RM1,500 per meeting
(b) Petrol allowance	@ RM800 per month

The Board recommends that shareholders approve a maximum aggregate amount of RM660,000 for the payment of Directors' fees to the Non-Executive Directors of the Company and its subsidiary, TC Trust Labuan Limited (i.e. RM32,400) during the course of the period from 12 June 2026 until the next AGM of the Company.

The Board also recommends that shareholders approve a maximum aggregate amount of RM380,000 for the payment of benefits to the Non-Executive Directors of the Company and its subsidiaries, TC Capital Resources Sdn. Bhd. (i.e. RM2,400), and TMC Services Sdn. Bhd. (i.e. RM1,200) during the course of the period from 12 June 2026 until the next AGM of the Company.

4. Ordinary Resolution 7 - Proposed Renewal of Authority for the Company to Purchase Its Own Shares

Ordinary Resolution 7, if passed, will empower the Directors of the Company to purchase and/or hold up to 10% of the total number of issued shares of the Company at any point in time of the purchase ("Proposed Share Buy-Back") by utilising the funds allocated which shall not exceed the retained profits of the Company. This authority shall continue to be in force until the conclusion of the next AGM of the Company, or if the approval of the period within which the next AGM of the Company is required by law to be held, or revoked or varied by an ordinary resolution passed by the shareholders in a general meeting, whichever occurs first.

Further information on the Proposed Share Buy-Back is set out in the Circular to Shareholders dated 30 April 2026 ("Circular"), which is available at the Company's website at <https://www.tanchonggroup.com>.

5. Ordinary Resolutions 8, 9, 10 and 11 - Proposed Shareholders' Mandate for Recurrent Related Party Transactions

Ordinary Resolutions 8, 9, 10 and 11, if passed, will enable the Company and/or its subsidiaries to enter into recurrent transactions involving the interest of related parties, which are of a revenue or trading nature and necessary for the Group's day-to-day operations, subject to the transactions being carried out in the ordinary course of business and on terms not to the detriment of the minority shareholders of the Company.

Further information on these proposed Ordinary Resolutions are set out in the Circular, which is available at the Company's website at <https://www.tanchonggroup.com>.

PERSONAL DATA PRIVACY

By submitting an instrument appointing a proxy(ies), the Proxy Authorisation Documents, a Power of Attorney and/or other documents appointing representative(s) to attend, participate, speak and vote at the 54th Annual General Meeting of the Company ("AGM") and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's and such individual's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies, attorneys and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where any of the aforesaid document discloses the personal data of the member's proxy(ies), attorney(ies) and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies), attorney(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies), attorney(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

Ordinary Resolution 10

**Administrative Notes
for 54th Annual General Meeting**

Day/Date : **Friday, 12 June 2026**
Time : **10.30 a.m.**
Venue : **Kristal Ballroom, Level 1, Hilton Petaling Jaya,
No. 2 Jalan Barat, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia.**

MODE OF MEETING

The 54th Annual General Meeting (“54th AGM”) will be conducted physically at the Venue. Shareholders who wish to participate in the 54th AGM are invited to be physically present at the above venue.

REGISTRATION

1. Registration will commence at 8.30 a.m. at 12 June 2026 and will remain open until the conclusion of the 54th AGM or such time as may be determined by the Chairman of the Meeting.
2. Please present your **original** MyKad/National Registration Identity Card (“NRIC”) or Passport (for non-Malaysian) to the registration staff for verification.
3. No person will be allowed to register on behalf of another person even with the original NRIC or Passport of the other person.
4. Upon verification and registration, an identification wristband printed with a passcode and relevant coupons for (i) travelling disbursement; and (ii) food (as per your entitlement – refer “**COUPONS**” below) will be provided. The passcode is for electronic voting purpose. There will be no replacement of the identification wristband and/or coupons in the event you lose or misplace these items.
5. If you are attending the 54th AGM as a shareholder as well as proxy, you will be registered once and will only be given **One (1)** identification wristband to enter the meeting hall. Only those registered shareholders/proxies wearing the identification wristband will be allowed to enter the meeting hall.

DOOR GIFT

1. There will be **NO distribution** of door gifts to shareholders/proxies who participate in the 54th AGM.

PARKING/TRAVELLING DISBURSEMENT

1. Upon presentation of the travelling disbursement coupon, the Company will provide a cash reimbursement of RM6.00 to as travelling disbursement to those shareholders/proxies who attend the 54th AGM in person.
2. Vehicles may be parked at the designated location at your convenience. The parking fees are to be borne by the individual parking the vehicle.
3. For shareholders/proxies whose vehicles are parked at the basement car park of Hilton Petaling Jaya, you may get your parking ticket validated by the hotel for a flat rate of RM12.00 on the day of the 54th AGM.

FOOD AND BEVERAGE

1. Coffee and tea will be served at the foyer before the commencement of the 54th AGM.
2. Upon presentation of the food coupon, a packed meal will be provided in lieu of buffet-style refreshments.

COUPONS

1. Upon successful registration, shareholders/proxies will be given food and travelling disbursement ("TD") coupons, in the following manner:
 - Attending as shareholder - **One (1)** food coupon and **One (1)** TD coupon.
 - Attending as shareholder **and** also as proxy - **One (1)** food coupon and **One (1)** TD coupon, irrespective of the number of shareholders represented.
 - Attending as proxy - **One (1)** food coupon and **One (1)** TD coupon, irrespective of the number of shareholders represented.
2. If two (2) proxies are appointed by the same shareholder, only **One (1)** food coupon and **One (1)** TD coupon will be given to the proxy who first registers on the day of the meeting.
3. The food and TD coupons can be redeemed after registration at the designated counters from 8.30 a.m. to 12.00 noon.

ANNUAL REPORT 2025 AND CIRCULAR TO SHAREHOLDERS

1. The following documents are available on the Company's website at <https://www.tanchonggroup.com>:
 - (a) Annual Report 2025 ("AR 2025")
 - (b) Circular to Shareholders ("Circular")

In consideration of the environment, we have printed limited copies of the AR 2025 and Circular. Thus, we strongly encourage our shareholders to refer or download the documents online. Nonetheless, if you need a copy of the printed AR 2025 and/or Circular, you may request from our Share Registrar, Tricor Investor & Issuing House Services Sdn. Bhd. ("Tricor") through the contact details stated in this Administrative Notes. Alternatively, you may request online via Vistra Share Registry and IPO (MY) Portal ("The Portal") at <https://srmy.vistra.com> by selecting "**Request for Annual Report**" under the "**Investor Services**".

PRE-MEETING SUBMISSION OF QUESTION TO THE BOARD OF DIRECTORS

1. Shareholders may submit questions to the Board of Directors in advance of the 54th AGM via The Portal at <https://srmy.vistra.com> by selecting "**e-Services**" to pose questions and submit electronically not later than **Wednesday, 10 June 2026 at 10.30 a.m.** The pre-received questions will be addressed during the 54th AGM.
2. Verified shareholders, proxies and corporate representatives may ask questions in person at the 54th AGM. The Board of Directors will endeavour to answer questions received during the AGM.

APPOINTMENT OF PROXY(IES) OR CORPORATE REPRESENTATIVE(S) OR ATTORNEY(S)

1. A depositor whose name appears in the Record of Depositors of the Company as at 4 June 2026 (“Record of Depositors”) shall be entitled to attend, participate, speak (collectively, “participate”) and vote at the 54th AGM.
2. A member who is unable to attend the 54th AGM may appoint the Chairman of the Meeting or not more than two (2) persons as his/her proxy(ies) and indicate the voting instruction in the instrument appointing a proxy (“Form of Proxy”).
3. The lodging of the Form of Proxy will not preclude you from attending and voting in person at the 54th AGM should you subsequently wish to do so. However, if your proxy(ies) had already registered his/her/their attendance prior to your goodself on the date of the 54th AGM, you will not be allowed to participate in the 54th AGM together with your appointed proxy(ies).
4. Corporate representatives of corporate members must deposit their original certificate of appointment of corporate representative with Tricor not later than **Wednesday, 10 June 2026 at 10.30 a.m.** to participate and vote at the 54th AGM.
5. Attorneys appointed by power of attorney are to deposit their power of attorney or any other authority, if any, under which it is signed or a notarially certified copy of that power of authority (“Proxy Authorisation Documents”), with Tricor not later than **Wednesday, 10 June 2026 at 10.30 a.m.** to participate and vote at the 54th AGM. If the power of attorney is submitted by electronic mail (“email”) to Tricor’s email address at is.enquiry@vistra.com, it must be followed by depositing of a hard copy of the power of attorney at Tricor’s office.
6. The Form of Proxy and the Proxy Authorisation Documents for the 54th AGM shall be deposited or submitted in the following manner not less than forty-eight (48) hours before the time appointed for the 54th AGM or not later than **Wednesday, 10 June 2026 at 10.30 a.m.**:

(a) In hard copy form

Either by hand or post to the Company’s Share Registrar, Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia (Tel: +60 3 2783 9299) or alternatively, at the drop-in box provided at Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia;

(b) By electronic means via email

By email to Tricor’s email address at is.enquiry@vistra.com to be followed by the deposit of a hard copy of the Form of Proxy and the Proxy Authorisation Documents at Tricor’s office address stated above; or

(c) By electronic means via The Portal

By electronic means via The Portal at <https://srm.vistra.com>.

The steps or procedures to submit the Form of Proxy electronically are summarised below:

Procedure	Action
i. Steps for Individual Shareholders	
Register as a User with The Portal	<ul style="list-style-type: none"> • Access The Portal at https://srmy.vistra.com. • Click “Register” and select “Individual Holder” and complete the New User Registration Form. • For guidance, you may refer to the tutorial guide available on the homepage. • Once registration is completed, you will receive an email notification to verify your registered email address. • After verification, your registration will be reviewed and approved within one (1) working day. A confirmation email will be sent once approved. • Once you receive the confirmation, activate your account by creating your password. <p><i>If you are an existing user with The Portal or our TIH Online portal previously, you are not required to register again.</i></p>
Proceed with submission of Form of Proxy	<ul style="list-style-type: none"> • After the release of the Notice of Meeting by the Company, login with your user ID (i.e., email address) and password. • Select the corporate event: “TAN CHONG MOTOR HOLDINGS BERHAD 54TH AGM”. • Navigate to the 3 dots at the end of the corporate event and choose “SUBMISSION OF PROXY FORM”. • Read and agree to the Terms and Conditions and confirm the Declaration. • Indicate the total number of shares assigned to your proxy(s) to vote on your behalf. • Appoint your proxy(ies) and insert the required details of your proxy(ies) or appoint the Chairman as your proxy. • Indicate your voting instructions – FOR or AGAINST or ABSTAIN. • Print the proxy form for your record.
ii. Steps for corporation or institutional shareholders	
Register as a User with The Portal	<ul style="list-style-type: none"> • Access The Portal at https://srmy.vistra.com. • Click “Register” and select “Representative of Corporate Holder” and complete the New User Registration Form. • Complete the registration form with your personal details. • Once registration is completed, you will receive an email notification to verify your registered email address. • After verification, your registration will be reviewed and approval within two (2) working days. A confirmation email will be sent once approved. • Once you receive the confirmation, activate your account by creating your password. <p><i>Note: The representative of a corporation or institutional shareholder must register as a user in accordance with the above steps before</i></p>

Procedure	Action
	<i>he/she can subscribe to this corporate holder electronic proxy submission. Please contact Tricor if you need clarifications on the user registration.</i>
Proceed with submission of Form of Proxy	<ul style="list-style-type: none"> • Login to The Portal at https://srmy.vistra.com. • Select the corporate event: “TAN CHONG MOTOR HOLDINGS BERHAD 54TH AGM”. • Navigate to the icon “>” at the end of the corporate event. • Read and agree to the Terms and Conditions and confirm the Declaration. • Select the corporate holder’s name. • Proceed to download the submission file. • Prepare the file for the appointment of proxy(ies) by inserting the required data. • Proceed to upload the duly completed proxy appointment file. • Select “Confirm” to complete your submission. • Print the confirmation report of your submission for your record.

VOTING PROCEDURE

1. Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions as set out in the Notice of 54th AGM will be put to vote by poll.
2. The Company has appointed Tricor Investor & Issuing House Services Sdn Bhd as Poll Administrator to conduct poll by way of electronic voting (“E-voting”) and Scrutineer Solutions Sdn Bhd as scrutineers to verify the poll results.
3. E-voting for each of the resolutions as set out in the Notice of 54th AGM will take place only upon the conclusion of the deliberations of all the businesses transacted at the 54th AGM. The registration for attendance will be closed to facilitate commencement of the poll.
4. All attendees at the Meeting will be briefed and guided by the Poll Administrator before the commencement of the voting process.
5. Upon completion of the voting session for the 54th AGM, the Scrutineers will verify the poll results and to be followed by the Chairman’s declaration whether the resolutions are duly passed.

ENQUIRY

If you have any enquiries on the above, please contact the following persons during office hours on Mondays to Fridays from 8.30 a.m. to 5.30 p.m. (except on public holidays):

Tricor Investor & Issuing House Services Sdn. Bhd.

General Line : +60 3 2783 9299

Email : is.enquiry@vistra.com

PERSONAL DATA PRIVACY

Please refer to the Company's compliance with the Personal Data Protection Act 2010 notice as found in the Company's AR 2025.